

DIRT TALK

A PUBLICATION FOR AND ABOUT POWER MOTIVE CUSTOMERS • 2013 NO. 4

LEN'S EXCAVATING

Second generation expands this contracting firm beyond its original Rocky Mountain base

See article inside . . .



(L-R) President Justin Cole,
Office Managers Erin Flageolle and
Peggy Cole and Founder Leonard Cole

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A MESSAGE FROM THE PRESIDENT



Bob Davis

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2014**



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Dear Valued Customer:

Like you, we're excited about what lies ahead this year. Economic indicators show a strengthening economy, and construction has been a major beneficiary. Spending hit a four-year high recently, led by a strong rebound in residential construction that includes significant gains in new housing starts. Non-residential construction also continues to do well, and many organizations expect the trend to continue into 2014 and beyond.

Something we're looking forward to is the upcoming CONEXPO. Held in Las Vegas on March 4-8, it showcases the latest in equipment and technology for the construction industry. As always, the manufacturers we represent, such as Komatsu, will have several innovative new products on display and will feature their world-class product support capabilities. We hope to see you there.

While new products are always exciting, sometimes purchasing a used piece makes perfect sense. In this issue of your Power Motive *Dirt Talk* magazine, there's an informative article about Distributor-Certified used equipment available through Komatsu ReMarketing. These thoroughly-inspected machines offer a great alternative to new equipment.

Used or new, we can service your equipment, and encourage you to contact us about special incentives that may apply to parts and repairs on your machinery during the coming months. In some instances, subsidized financing may be available. Contact us for further details.

As always, if we can do anything for you, please call or stop by one of our locations.

Sincerely,
POWER MOTIVE

Bob Davis

Bob Davis, President



DIRT TALK

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A SALUTE TO A POWER MOTIVE CUSTOMER

LEN'S EXCAVATING

Second generation expands this contracting firm beyond its original, Rocky Mountain base



Leonard Cole started Len's Excavating in 1968 at the age of 24. Initially, it was just Len. He borrowed money from a friend to buy a track loader and went to work in his picturesque, Rocky Mountain hometown of Nederland, Colo., which is about 20 miles west of Boulder. After a few years, his wife, Peggy, joined the business.

Since opening its doors, Len's has had a hand in almost every Nederland-area project that involved earthmoving and/or utility work. Among the larger projects were a new elementary school; numerous jobs at nearby Eldora Ski Resort; and a new wastewater treatment plant that significantly reduced the amount of pollution released into the Barker Reservoir.

Because it is a small, mountain town, there are limited site-development projects in Nederland. When Len's son Justin joined the business in 2000, he knew he wanted a new location closer to Denver in order to give the company more opportunities. He

found that new location earlier this year at 19000 Highway 72 on the outskirts of Arvada.

"I wanted to grow the business, and it was going to be hard to do that in Nederland," said Justin. "We're excited about the new location because it expands our territory considerably. It's easier for us to cover all of Northern Colorado, including the entire Denver metro area."

Today, Justin is President of Len's Excavating. Len, who's semi-retired, is Vice President, and Peggy is Secretary. Erin Flageolle is Office Administrator and Hank Coen is Lead Operator/Foreman. The company has 13 employees and runs two crews.

"We can do any and all types of site work including excavation, grading, utilities, demolition and trucking," said Justin. "Most of our jobs are commercial projects, but we also do some public and residential work. We're capable of self-performing everything on a jobsite."

Born into the business

It's not unusual for sons to follow their fathers into a family business. In Justin's case, he seemed born into it.

"Justin was riding on his dad's lap in a loader when he was three months old," Peggy recalled. "He officially joined the business at age 18, but he worked summers, weekends and after school for many years before that."

"I guess it's in the blood," said Justin. "I love this stuff. Of course, there are headaches with running a business, getting work and overcoming challenges as they arise on jobs, but I can't imagine doing anything else. The work itself is fun for me. I take a lot of pride in

(L-R) Len's Excavating President Justin Cole, Office Managers Erin Flageolle and Peggy Cole and Founder Leonard Cole lead Len's Excavating. The office recently relocated from Nederland to Arvada for easier access to the Denver metro area.





A Len's Excavating operator uses the company's Komatsu PC300 at a project in Boulder, where Len's is doing the site work for a new apartment complex called Violet Crossing. "We have three Komatsu excavators, and they're outstanding," said Len's President Justin Cole. "We get excellent production, fuel economy and uptime from all of our Komatsu units."

giving our customers a top-notch site – I enjoy seeing the final product and knowing we had a hand in it. For me, there's a lot of satisfaction in this line of work."

That love of the work, combined with nearly half a century of experience, is what sets Len's Excavating apart from many competitors.

"We've been in business for 45 years and have an excellent track record," said Justin. "I think that's meaningful to the general contractors who hire us. It's a trust factor. They know we're not a fly-by-night operation that's here today but gone tomorrow. They also have confidence that we'll do what we say. That's certainly my attitude. If I accept a job, that's my word. I'm going to see that it's completed successfully – on time and on budget."

Komatsu machines and Power Motive support

In recent years, Justin has turned almost exclusively to Komatsu machines from Power Motive to help ensure that Len's is able to consistently meet that on-time/on-budget standard. The company currently owns three Komatsu excavators (a PC300, a PC228 and a PC78) and two Komatsu WA320 wheel loaders. It also rents other Komatsu equipment from Power Motive as needed for specific jobs.

"I've been extremely happy with our Komatsu units," said Justin. "From an overall performance standpoint – production, fuel economy and uptime – they've been great. I'm impressed by the hydraulic power and overall

Continued ...



► VIDEO

Len's Excavating owns two Komatsu WA320 wheel loaders and rented a WA470 for its Violet Crossing apartment complex job in Boulder.



► VIDEO

A Len's Excavating operator uses the company's Komatsu PC228 to remove debris at the company's recent job in Boulder.



Go online or scan this QR code using an app on your smart phone to watch video.

Len's Excavating is looking to grow

... continued

precision of the excavators. Also, the wheel loaders are rugged and highly versatile.

"Four of our five Komatsu machines have the KOMTRAX machine-monitoring system, and that's a fantastic tool," he added. "With KOMTRAX, I can keep an eye on the equipment even if I'm not on the job. I can log in and see where the machine is, how much it's running versus idling, how much fuel it's consuming and much more. It's a valuable tool."

In addition to the quality of the Komatsu product, Len's Excavating appreciates its relationship with Power Motive Corporation.

"For many years, we primarily ran another brand of equipment, but after some issues, I decided to look around and see what else was out there," said Justin. "I called Power Motive and talked to Mac Blount (VP), and he was very interested in our business. We started with a Komatsu PC300 and have been almost exclusively Komatsu from that point on.

"Power Motive and our Sales Rep Luke Miller do a great job of meeting our needs — from an equipment standpoint, as well as for parts and service," he added. "They return my calls right away, and if we need help, they get technicians out to us immediately. We truly appreciate the support we get from Luke and everybody at Power Motive."

Business has picked up

Looking to the future, Justin says he's optimistic about the prospects for Len's Excavating, but is taking nothing for granted.

"As of today, we're very busy. I used to bid everything that came across my desk. Now, I'm able to pick and choose the jobs that are going to be the best fit for us. I'd like to expand; however, I'm still somewhat concerned about the overall economy. It's definitely better this year, but I want to make sure the improvement is a market trend and not just a temporary spike in a still-fragile economy."

Even when he does gain confidence in the economy, Justin says growth for Len's Excavating will be slow and steady.

"Growth was always a part of my plan. I could see the potential for the business a long time ago. Dad just wasn't very interested in it. He was happy working primarily in Nederland, but I wanted to expand our territory and the move to Arvada did that for us. Compared to driving down the canyon every day and fighting the occasional mountain snow storm, it's going to be a lot easier to work throughout the region. There's also a larger pool of potential employees here, so it was definitely the right move for us. If things stay strong, it will allow us to get a little bigger and perhaps add another crew in the next year or so.

"That said, I want to maintain our company's personal touch," he added. "I think that's something that sets us apart. I always want to be able to oversee all of our projects and deal directly with the people who hire us. I prefer to be out in the field, getting my hands dirty rather than spending all my time in the office. That's what I enjoy most. That's the fun part. The rest of it's work." ■

(L-R) Pictured here are Len's President Justin Cole, Ron Shimpa of Dohn Construction, Len's Lead Operator/Foreman Hank Coen and Power Motive Sales Rep Luke Miller. "Power Motive does a great job of meeting our needs," said Cole. "Equipment-wise, Luke gets us whatever we need, and their parts and service support is outstanding."



In addition to the Komatsu equipment it owns, Len's Excavating rents specialty equipment from Power Motive, such as this Sakai SV410 series soil compactor, which it used at its Violet Crossing job.



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HOW MUCH GAS TAX DO YOU PAY?

Americans need to be educated on infrastructure and its funding



Christian Klein,
AED Vice
President of
Government
Affairs

Americans are largely clueless about how much they pay in gas taxes, according to a new poll released by the American Road & Transportation Builders Association.

When asked how much the average household pays in state and federal fuel taxes, 63 percent of respondents said they either don't know or estimated the total amount at more than \$100 per month. According to Federal Highway Administration data, however, the average U.S. household pays \$46 per month based on the current gas tax of 18.4 cents per gallon.

A recent poll by the American Road & Transportation Builders Association revealed that few Americans know how much they actually pay in gas tax. A large percentage believe the federal government should play an integral role in infrastructure investment, which is largely funded by the current 18.4-cents-per-gallon federal tax.

While 9 percent of those polled responded in the correct range (\$40 to \$59), infrastructure advocates are troubled by the public's unfamiliarity with the critical element of the infrastructure funding debate. Before expiration of the current highway bill (MAP-21) on Sept. 30, 2014, Congress must find new revenue streams, either through a politically difficult gas tax increase or another financing mechanism, to maintain the solvency of the Highway Trust Fund (HTF).

Fortunately, the poll also revealed most Americans believe the federal government should play an integral role in infrastructure investment; 74 percent of respondents supported this philosophy, while 20 percent disagreed.

Raising public awareness

Pro-infrastructure lawmakers and transportation industry organizations are working to raise public awareness of the federal government's vital role in infrastructure investment and why Congress and the administration must work together to find a long-term solution to maintain the solvency of the HTF for decades to come.

A recent AED-funded report by researchers at William & Mary University projected a \$365 billion shortfall for the HTF over the next two decades (assuming spending levels and revenue streams stay the same). That same study found that restoring the gas tax's purchasing power to what it was in 1993 (the last time it was increased) by raising it to 25 cents per gallon and indexing it for inflation going forward would eliminate that deficit and generate an additional \$167 billion for roads, bridges and transit. ■



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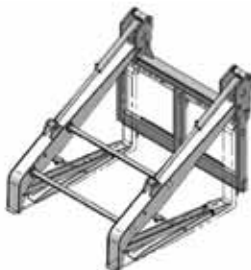


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FIND & RETAIN GOOD EMPLOYEES

Growth in construction highlights the shortage; here are suggestions to help solve the problem

Recent reports show that growth in the construction industry continues to outpace the overall economy. In fact, construction spending hit a four-year high in July, according to a U.S. Census Bureau analysis.

From July 2012 to July 2013, nearly \$1 trillion was spent on construction. Private residential work led the way with a 17-percent increase compared to the previous 12-month period. Within that market, single family construction was up 29 percent and multifamily was up 39 percent.

Economist Ken Simsonson, with The Associated General Contractors of America (AGC), expects the residential trend to continue for the foreseeable future, but he's not so bullish on other sectors. "Private nonresidential spending will be very uneven,

and public construction spending remains threatened," he predicted.

Private nonresidential construction did show some growth during the same time as housing, with an overall 2-percent gain. Within this sector, lodging saw a 33-percent boost, warehouses 11 percent and power 5 percent. Public construction is up somewhat as well, in part due to funding from the last highway bill. However, that legislation runs out in September 2014.

This upward trend in activity is having some positive effect on construction employment. From August 2012 to August 2013, 35 states added jobs, one state remained unchanged, and 14 others lost jobs.

"While we would like to see even more robust growth, it is encouraging that most states have a larger construction work force today than they did a year ago," said Stephen Sandherr, Chief Executive Officer for AGC. "It will take a lot more growth, however, before construction employment levels return to their pre-recession levels in most places."

Even with robust growth, employment levels may never reach where they were before the financial downturn a few years ago. Because of the recession, several thousand workers left the field, and many laid-off workers either retired or left construction altogether to find other employment. However, prior to the recession, the construction industry was still struggling to find workers. Statistics showed that the market needed 180,000 new workers just to keep pace with production levels at the time. Today, the market would need to replace almost 100,000 jobs a year to rebuild the work force.

On-site help such as carpenters, equipment operators and laborers are the hardest jobs to fill, according to an AGC report that highlights the shortage of workers in the construction industry. The report also shows that 86 percent of respondents expect finding qualified craft workers will remain difficult or get harder.





Construction spending hit a four-year high in July, according to a U.S. Census Bureau analysis. From July 2012 to July 2013, nearly \$1 trillion was spent on construction, but with the growth comes a shortage of workers such as equipment operators.

A recent AGC report highlights the problem, showing about 75 percent of construction companies can't find the help they need. Nearly 700 businesses participated in the survey, which AGC conducted during the summer of 2013. Another report from the Construction Industry Roundtable estimates a shortage of approximately 2 million workers by 2017. This report also estimates that 17 percent of craft workers will retire during the next few years.

Taking steps to combat stereotypes

According to the AGC report, on-site help such as carpenters, equipment operators and laborers are the hardest jobs to fill. Nearly half of the companies surveyed said trouble finding supervisors, estimators and engineers was a concern, and 86 percent of respondents expect finding qualified craft workers will remain difficult or get harder. The survey also showed that 72 percent of these companies predicted filling professional positions will continue to be a challenge.

"Many construction firms are already having a hard time finding qualified workers

and expect construction labor shortages will only continue to get worse," said Sandherr. "We need to take short- and long-term steps to ensure enough workers are available to meet future demand and avoid the costly construction delays that come with labor shortages."

Organizations and construction companies alike are taking steps to help solve the labor shortage. For instance, 48 percent of businesses are mentoring future workers, 38 percent are participating in career fairs and one-third are supporting high school construction skills academies. Additionally, almost half are offering internships for professionals.

The AGC report also notes that Sandherr urged elected and appointed officials, including Congressional members, to do more to provide opportunities for public school students to participate in programs that teach construction skills. He said skills-based programs offer students a more hands-on way to learn 21st century skills such as math and science, and these types of programs have reduced dropout rates.

Continued . . .

Companies challenged to find qualified workers

... continued

One primary goal is to change negative perceptions of the construction industry. Past surveys have shown the industry ranked as low as 249 out of 250 in terms of possible occupations high school students would choose. Low wages represent a common misconception.

"The construction industry is going to have to get the word out," said Gregory P. Smith, President of Chart Your Course International in a previous article. "Businesses need to actively recruit. They can't just put an ad in the paper anymore and expect to get good results. The military has recruiters that go into every high school in the country to show the benefits it has to offer. The construction industry needs to do the same thing – show students they can make a decent living without going to college."

Positive work environment

As the pool of workers continues to decrease, it's essential for businesses to do everything possible to retain current employees. Keeping those employees not

only builds an experienced staff, but it also cuts down on the expense of hiring new employees.

Smith lists key elements to employee retention, which include creating a positive work environment, rewards, recognition, reinforcement, skill development and evaluation.

"Money is an important factor for choosing a place to work, but studies show that most people are willing to accept less pay if they have a workplace where they feel they have input and their ideas are listened to," said Smith. "People will, in most cases, stay with a company longer if the quality of their work meets their needs, even though they could make more money elsewhere. If a company can only compete on money, it will never get ahead because people want more than money."

A recent webinar on the AGC website, presented by Dennis Engelbrecht of the Family Business Institute and in conjunction with Performance Roundtable, featured items businesses can employ to "Attract and Retain Top Construction Talent." The presentation listed best practices and steps companies can take such as providing the right amount of compensation and benefits, which include health insurance and retirement, if possible.

Further practices and steps include incentive systems and bonuses such as profit sharing. An attractive culture and work environment with teamwork and collaboration, career growth, leadership development and opportunity for ownership were also cited as ways to better retain employees.

"You have to keep in mind as an employer that your good employees always have options," said Smith. "But by treating them right and demonstrating that you value them, you stand an excellent chance of being able to hire and keep the best people. And the word gets around – those workers will tell others, and suddenly you have a large number of people knocking on your door wanting to work for you." ■

As the pool of workers continues to decrease, it's essential for businesses to do everything possible to retain current employees. Experts say a positive work environment and recognition are among key reasons why employees continue to stay with a company.



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UP TO THE CHALLENGE

Rugged design of new PC360LC-10 Waste Handler provides maximum uptime in tough applications



Kurt Moncini,
Product Manager,
Excavators

Waste handling can be an extremely tough application for equipment. Not only is waste material highly varied and difficult to handle, it produces a lot of airborne debris that can wreak havoc on engines and other critical systems. Komatsu designed its new PC360LC-10 Waste Handler to stand up to both types of challenges.

“Anyone who works in transfer stations, demolition, scrap handling and recycling centers knows how severe these applications can be,” said Kurt Moncini, Product Manager, Excavators. “Komatsu built the PC360LC-10 Waste Handler with these conditions in mind and came up with a package that helps minimize the impact of these unique environments. We reduced associated downtime and kept the focus where it should be: the work at hand.”

Komatsu engineered the PC360LC-10 Waste Handler with a severe-duty revolving frame undercover that has thicker steel for greater protection of internal components. Operators are also well protected from falling debris with standard cab-top guarding. Additional falling-object protection and front window guards are also available.

The heavy-duty boom and arm are made with high-tensile strength steel and have large cross-sectional areas and one-piece castings in the boom foot and boom and arm tips. The design provides excellent strength and durability.

Debris accumulation reduced

Several features reduce debris accumulation and improve airflow, allowing the operator to focus on the job instead of the temperature gauge. Improvements include a high-capacity Sy-Klone® engine precleaner, remote-mounted A/C condenser, engine door and hood corrugated screening package, auto reversing fan and radiator clean-out covers to keep air flowing through the coolers and make cleaning easier. Engine and hydraulic-compartment gap seals prevent debris from entering the radiator-cooling air stream. A wide core cooling package with wide fin spacing keeps air flowing through the radiator, hydraulic oil and charge air coolers. The standard auto reversing fan changes air flow direction to clean screens and coolers on a regular interval.

“Operators can adjust the interval to match conditions, and they can manually reverse the fan at any time with the flip of a conveniently-located switch on the right-hand console,” said Moncini. “Six working modes allow operators to match machine performance to the application, which offers high production in tougher tasks and greater fuel efficiency in less strenuous situations, so users get dual benefits.” ■

Brief Specs on the Komatsu PC360LC-10		
Model	Net Hp	Operating Weight
PC360LC-10	257 hp	78,255-79,930 lbs.

Komatsu designed the PC360LC-10 Waste Handler for maximum uptime in severe-duty applications such as transfer stations and recycling.



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From Komatsu - The Excavator Experts



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- Efficient Tier 4 Interim engine provides up to a 7% reduction in fuel consumption.
- Komatsu CARE provides complimentary Tier 4 maintenance, including Komatsu Diesel Particulate Filter exchange. Contact your Komatsu distributor for details.

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A CLOSER LOOK

TRIED AND TRUE HAULER

Komatsu's 930E mining truck boasts industry-leading availability and longevity

There's a reason you see so many Komatsu 930E haul trucks in mines, not just throughout the U.S., but worldwide. Actually, there are two reasons. First of all, nearly 1,700 930Es have been sold since the model was first introduced in 1996. Second, they last a long time, so once a mine has one, it's not unusual that it's still running 10, 12 or 14 years later.

"It's one thing to have a truck that old with 100,000 or more hours on it; it's another for it to still be producing at a high level," said Tom Stedman, Komatsu Product Marketing Manager, Electric Drive Trucks. "But we have many 930Es out there with double-digit years and six-figure hours delivering exceptionally high availability. Historically, we have had the highest mechanical availability of any of the large-haul trucks, and we're very proud of that."

One of the primary reasons for the success of the 930E is the electrical retarder system.

"We believe dynamic electrical retarding is far superior to the mechanical braking system of our primary competitor," said Stedman. "It virtually eliminates brake wear and requires far less maintenance, which improves operating costs and contributes to our high mechanical availability. The other big advantage is speed on grade. Trucks equipped with an electric dynamic retarder can navigate downhill loaded grades as much as 40-percent faster than an equivalent size mechanical-drive truck."

At 320 tons, the 930E is a perfect four-pass match for a shovel with a common 80 ton bucket.

While Komatsu is already at work on a Tier 4 model that will be required in 2018, Stedman

says the "bones" of the truck will remain the same. "It's still early in the redesign process, but the bulk of the changes will be related to the engine and emissions, including improved fuel economy. We will be building on the elements that have made this model so successful, while modernizing important areas, such as the cab, control system and electronics."

For more information on how the 930E-4 or the 3,500 hp 930E-4SE can improve performance on your mine site, call your local Komatsu Distributor. ■



Tom Stedman,
Komatsu Product
Marketing Manager,
Electric Drive Trucks

Brief Specs on Komatsu 930E-4

Model	Gross Vehicle Weight	Gross Output	Payload
930E-4	1,106,670 lbs.	2,700 hp	320 tons

The dynamic electrical retarding system is one reason Komatsu's 930E-4 haul truck provides maximum uptime. It also allows operators to increase hauling speed and improve productivity.



Customer Care

From Komatsu - The Product Support Experts



You need your machines running to keep your business running. And you need complete confidence in your expert service team to keep them running at maximum productivity.

Komatsu certified, factory-trained technicians have the knowledge and determination to make repairs right the first time. Our parts inventory and distribution systems allow us to get most replacement parts to you in 24 hours or less.

At Komatsu, customer satisfaction is our number-one priority.

KOMATSU®



www.komatsuamerica.com

INDUSTRY ACHIEVEMENT

MAINTENANCE MILESTONE

Komatsu, Power Motive, Bestway mark 10,000th service performed under Komatsu CARE program

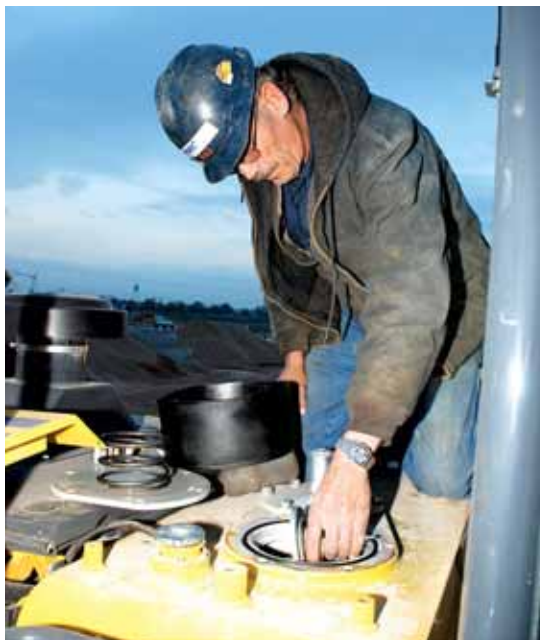
Milestones are often marked in big numbers, and for Komatsu CARE, its latest big number is 10,000. This is meaningful because it represents the number of services performed since the program's launch in 2011, which came with the introduction of Tier 4 Interim machines.

The 10,000th service was an initial 250-hour interval performed on Bestway Concrete & Aggregates' WA470-7 wheel loader it uses at its Brighton plant. Similar to many service intervals Power Motive field technicians perform, it was done on site and after hours. Representatives of Bestway, Power Motive and Komatsu celebrated the milestone during an event held at the plant in October.

"Preventive maintenance is essential to maintaining a machine's performance throughout its life," said Steve Hixson, Bestway's Fleet and Logistics Manager. "With Komatsu CARE, we stay on time with those critical service intervals. Scheduling a time with Power Motive to perform the service also limits our downtime, which is an added bonus."

Komatsu CARE provides complimentary scheduled maintenance for the first three years or 2,000 hours, whichever comes first. It includes up to two Komatsu Diesel Particulate Filter exchanges. Komatsu distributor technicians perform the services using genuine Komatsu OEM parts and fluids.

"We track machines with Komatsu's KOMTRAX remote machine monitoring system, and when a service is coming due, we set up a convenient time and place to do the work," said Nate Rutter, General Manager of Parts and Tech Service for Power Motive. "Customers tell us Komatsu CARE has been a seamless approach to preventive maintenance." ■



Power Motive Service Technician Bill Sanders performs the 10,000th service interval under Komatsu CARE. The work was done after hours at Bestway Concrete & Aggregates' Brighton plant.



Steve Hixson,
Bestway Concrete &
Aggregates Fleet and
Logistics Manager



Nate Rutter,
Power Motive
General Manager
of Parts and Tech
Service

Personnel from Komatsu, Power Motive and Bestway gathered to celebrate the 10,000th service interval performed under the Komatsu CARE program. Power Motive performed the initial, 250-hour service on a Bestway WA470-7 wheel loader at its Brighton plant.



EXPANDED REMARKETING INVENTORY

Komatsu increases its offering of quality Distributor-Certified used equipment



**Lee Haak,
Director,
ReMarketing**

To view available distributor-certified used pieces available through Komatsu ReMarketing, visit www.komatsuused.com.

In 1999 Komatsu formed its ReMarketing Division to offer quality Distributor-Certified used equipment. Since then, hundreds of contractors throughout North America have taken advantage of these lower-cost alternatives to new equipment.

"We continue to see contractors turning to the rental and used equipment market to augment their fleet so they're not tying up their capital in new machines," said Lee Haak, Director, ReMarketing, which is now a part of Komatsu's Rental and ReMarketing Division. "Komatsu's aim is to offer customers the highest-quality used machinery in the industry, and we've made a concerted effort to expand our organization to meet that goal. For instance, Komatsu employs ReMarketing regional managers (see sidebar)

to work directly with Komatsu distributors. ReMarketing has also trained more than 1,000 Komatsu-certified evaluators at our distributors."

Those evaluators do more than just take a cursory glance at a piece of used equipment to determine its resale value. Each machine is put through a thorough, 200-step evaluation process that checks machines from stem to stern. This process includes measuring items such as the undercarriage on a bulldozer. Any item not meeting Komatsu standards is clearly identified.

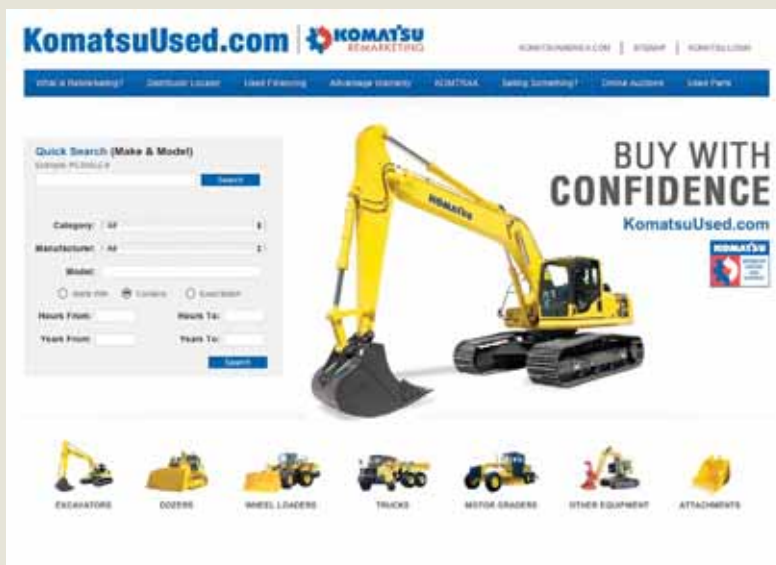
"We strive for consistency in our evaluations no matter who does it or where it's done," said Haak. "That's important for two reasons. One, buyers know exactly what the condition of the machine is and what's been done to it, as opposed to buying a machine at auction or through another source. Two, if they buy from outside their geographic region, they can trust in the machine's condition without investing time and money to physically go look at it."

Used equipment available through Komatsu's Rental and ReMarketing Division is Distributor-Certified, so buyers know the condition of the machine and what has been repaired. "Buying a ReMarketing machine can be a great low-cost alternative to a new purchase," said ReMarketing Director Lee Haak.

Web site available

Haak noted that ReMarketing customers have a large variety of needs. "Some buyers want a machine that's had everything replaced, and others want a fixer-upper that they can buy in the fall and have their mechanics work on during the winter. One contractor may want a used excavator to start a new business, while another is looking for a quality, older wheel loader to park at a gravel pile where they occasionally pull material. We can accommodate practically any need because we have a vast network of inventory available."

Those interested in used equipment will often find certified ReMarketing machines



Meet Komatsu ReMarketing's Management Team



Lee Haak,
Director, ReMarketing

Lee Haak has been with Komatsu for 33 years and Director of ReMarketing during the past seven years. He's overseen the ReMarketing division's expansion throughout North America and recently into Latin America. Haak is one of two management members who covers the United States as part of its regional management team. "Buying a new piece of equipment isn't always necessary or the best option. ReMarketing machines can offer a lower-cost alternative, and buyers know right up front the unit's condition and what's been repaired. It's a solid alternative."



Ken Van Zanten,
Regional Manager –
ReMarketing Division

Kent Van Zanten is ReMarketing's other United States Regional Manager, covering the Northeast and Midwest. Van Zanten has been with Komatsu for nearly 20 years, the last nine with the ReMarketing Division. "Komatsu is synonymous with quality and has a strong dealer network that's invested in customer success. ReMarketing adds to that by providing good-quality, used machines that can help users build their business in a cost-effective way. Customers can also buy with confidence knowing that they will be backed by Komatsu's world-class parts and service support."



Josh Alters,
District Manager,
ReMarketing

Josh Alters joined the ReMarketing team two years ago as a Regional Manager for Canada after 11 years with Komatsu Financial. "Customers have the assurance that machines certified through their Komatsu distributor have been thoroughly inspected and are ready to work. If they view a used unit through their distributor's Web site or our ReMarketing site, they can be confident it will be delivered as represented, with no surprises."



Mario Muxo,
Regional Manager,
Mexico and Latin
America

Mario Muxo covers Mexico and Latin America and has been with Komatsu for 20 years. "I started handling ReMarketing exclusively about three years ago, and what I've found is that customers appreciate that we offer a solid alternative to new machines. Added value comes in knowing that we'll support it with OEM parts and well-trained distributor technicians."



Lauri McNulty,
ReMarketing,
Business Analyst

Lauri McNulty is ReMarketing's Business Analyst and handles data and marketing, including posting certified machines to the division's new komatsuused.com Web site. "ReMarketing has grown considerably during the 10 years that I've been with the division. We have more than 2,000 machines up on our site with pictures, condition and inspection reports upon request. Soon that will include a mobile app. It's a terrific resource for researching what ReMarketing has available."

through their local distributor, according to Haak. "That should be the first place they check. Our Web site that's dedicated to ReMarketing machines is also available at www.komatsuused.com. The Web site allows customers to search by machine and category and has listings from across our distributor network. Information on the Web site includes condition, asking price, location and contact information for each machine."

Many Komatsu ReMarketing machines also qualify for subsidized financing, and warranties are available for purchase. "No other manufacturer does it like we do," said Haak. "We're flexible when it comes to warranties. For example, someone may want a 90-day warranty. Komatsu will do that. If a customer wants a warranty, we'll work with them to purchase one for up to six years and 8,000 hours." ■

NEW INCENTIVES

NEW PROGRAM REDUCES COSTS

Komatsu offers incentives and financing to help you make needed repairs now



Glenn Schindelar,
Senior Marketing
Manager

Komatsu is participating in and supporting dealer incentive programs with discounts on new and Komatsu Reman parts used to make major repairs. Komatsu is also providing attractive financing options for qualified customers, including zero-percent financing for 12 months and no payments for 90 days through Komatsu Financial.

For many construction companies, the winter months are a time to take stock of and make critical repairs to equipment in order to ensure it's ready for the next season. Among those critical repairs are major items such as hydraulic or drive train overhauls and engine rebuilds, which are designed to bring machines back to like-new performance.

Although repairs can be costly, delaying those repairs can lead to unexpected downtime and higher lost-time costs. Komatsu recognizes this, so it is participating in and supporting distributor incentives for major machine repairs using new and Komatsu Reman parts. Additionally, Komatsu recognizes that it can be difficult to pay in-full for the needed repairs, so they are also providing attractive financing for qualified customers, including zero-percent financing for 12 months and no payments for 90 days through Komatsu Financial.

"We understand that there are a variety of reasons for putting off needed repairs, but doing so could put you at risk for significant downtime when a machine is most needed," said Glenn Schindelar, Senior Marketing Manager. "Komatsu is committed to finding solutions to help ensure those larger repairs get done now so that our customers' machines are running at

peak performance when it's time to go to work. This is a way to do that at a reasonable cost that can either be paid for outright or financed over a period of months."

To take advantage of this program, repairs must be done by Power Motive's Komatsu-certified technicians either in the shop or on the field. All parts carry a one-year, unlimited hours warranty.

"Having the work done by Komatsu-certified technicians offers peace of mind that it's done right, and having a warranty provides added value," said Schindelar. "We encourage those considering repairs to check out their distributor incentive programs and financing to see if it's right for them. We find that customers who take advantage of specials like these tend to greatly benefit."

Schindelar cited examples, such as a sand and gravel company that was having a difficult time affording the upkeep of its machines during the economic downturn. The company fixed what it could, but a more comprehensive solution was required. Using the local distributor's incentive program, combined with zero-percent financing through Komatsu Financial, the company was able to put one machine back into proper working order. Because the program worked so well, the company decided to finance repairs on two additional machines. This one customer, and many others like him, was able to completely repair his machines and have them totally ready for full production without impacting his short-term cash flow.

"We have many similar stories where customers used an incentive program and financing to lower their cost and manage their payments, so they were able to repair their machines without a major impact to cash flow," said Schindelar. "It showed them that Komatsu and their distributor were committed to their success." ■



BREAKING NEWS

NEW ATTACHMENTS

Increase productivity in rock excavation and demolition with Xcentric™ Rippers

If your list of services includes rock excavation and/or demolition, you're always looking for increased performance and production output with lower maintenance costs and less downtime. You can get those benefits with Xcentric™ Ripper attachments.

Nine models are available for seven- to 150-ton excavators, and all were developed with Xcentric's patented Impact Energy Accumulation Technology, which features amplified eccentric gears and enables efficient rock breaking and demolition. It provides high production in even the most severe conditions, and it can be an economical alternative to drilling and blasting in areas where that may not be possible or is limited.

"The unique design provides greater energy and force than traditional hydraulic breakers," said Rob Brittain, Product Manager, Specialty Attachments with Hensley Industries (a Komatsu company). "That patented technology increases the speed and the blows per minute. Depending on size, it could be up to 1,500 bpm."

Xcentric Ripper attachments have two- to five-times higher production rates in most applications and conditions, according to Brittain. "There are a wide range of uses, from trenching in rocky applications to demolition and underwater use, as well as quarries and tunnels. There is an Xcentric Ripper that will suit nearly every need."

Built for durability

Xcentric Rippers are made with wear-resistant steel for long life, and have a simple structure for ease of maintenance and durability. Adding to Xcentric Ripper's durability is a closed-energy chamber that keeps the attachment virtually free

of dust, water and other potential contaminants, even in underwater applications. That helps ensure lower maintenance and repair costs normally associated with severe working conditions.

"Other key benefits include minimal wear-parts consumption and maintenance, with no daily lubrication required; long-life components; less fuel and emissions per ton; easy operation; and increased operator comfort with low-noise performance on par with that of using a bucket," said Brittain, noting the rippers work with competitive brands as well as Komatsu. "We encourage those who do these types of work to consider an Xcentric Ripper. I believe they'll see a noticeable difference in increased production and lower maintenance costs." ■

Xcentric Rippers feature patented Impact Energy Accumulation Technology with amplified eccentric gears that enables efficient rock breaking and demolition. It provides high production in even the most severe conditions, and it can be an economical alternative to drilling and blasting in areas where that may not be possible or is limited.



Go online or scan this QR code using an app on your smart phone to watch video.

www.PowerMoveDirtTalk.com



BUILDING LASTING RELATIONSHIPS

Ed Powers says listening and the “gemba” philosophy lead to improved equipment performance and product support



This is one of a series of articles based on interviews with key people at Komatsu discussing the company's commitment to its customers in the construction and mining industries — and their visions for the future.

Ed Powers, Vice President and General Manager, Construction Equipment Division & General Manager, Northern Latin America Division.

This year marks Ed Powers' 25th anniversary with Komatsu. He has served as Vice President and General Manager, Construction Equipment Division for the past five years, and in January 2012, he increased his responsibilities to include General Manager, Northern Latin America Division. Prior to that, he served as Vice President of Construction Equipment Sales, West Region Construction Equipment Manager, Director of North America Sales Utility Division, Regional Manager of Rental Services, Deputy Regional Sales Manager (NJ) and Finance Field Representative.

"I have witnessed our business evolve during the past 25 years. The level of sophistication and how rapidly technology advances is mind-boggling. This is the advantage Komatsu has over the competition – we are recognized as an engineering leader. Most manufacturers have huge marketing campaign budgets, whereas Komatsu prioritizes its budget into research and development. This is how we can provide our customers with the most technologically advanced product in the market – the D61i-23 dozer," said Ed, who graduated from the State University of New York in 1988 and later earned his MBA at Keller Graduate School of Management in Chicago, Ill.

Most of all, Komatsu understands that manufacturing the most advanced products isn't the sole answer to satisfying customers' needs. In this market you must offer a premium product, but what sets Komatsu apart from its competitors, is providing superior product support and progressive telematics capabilities. It's all about preventive maintenance and being able to control your costs. Komatsu can provide all the necessary tools, no matter the objective. We listen, focus on gemba and deliver."

Ed and his wife, Berta, have been married for six years and have two children, three-year-old Joselyne and eight-month-old Liam.

QUESTION: The initial push for Tier 4 Final machines begins soon. Is Komatsu ready?

ANSWER: Most certainly. As government emissions regulations mandate, we will be introducing our Tier 4 Final products in 2014. As of now, we haven't announced which models are included, but when you visit our booth at ConExpo in March, you will see our introductory-line machines. Komatsu's introduction of Tier 4 Interim machines proved to be very successful, and we expect similar results with our Tier 4 Final machines.

QUESTION: Why were the Tier 4 Interim machines so successful?

ANSWER: Komatsu CARE was one of the major factors in the success of our Tier 4 Interim machines. Prior to their launch, we listened to our customers' concerns relating to this new technology. Their primary concerns were reliability and maintenance. Based on that, we created Komatsu CARE – a complimentary package for all our Tier 4 machines, which provides factory-scheduled maintenance for the first three years or 2,000 hours, whichever comes first, and includes up to two Komatsu Diesel Particulate Filter exchanges. In addition to addressing the required government mandates and supporting our customers' Tier 4 Interim concerns through Komatsu CARE, we also improved the overall efficiency of our products, especially when it came to fuel usage.

A good example of improved efficiencies is our D61i-23 dozer, the next generation of machine-control technology and the first *intelligent Machine Control* (iMC) model in the North American market. It provides automated blade control from rough-cut to finish grading, and it is setting a standard by changing the traditional mast- and cable-aftermarket systems. We plan to introduce more dozer-model sizes in the months ahead, and we will have

an impressive display of our excavator line at ConExpo.

QUESTION: What else is Komatsu doing to make the customer experience better?

ANSWER: Today's construction-equipment users are much more knowledgeable when it comes to owning and operating costs, and they are fully literate in the world of instant communication. Komatsu continues to elevate its telematics capabilities by incorporating new technology, such as KOMTRAX and our new mobile app, which allows users to view real-time critical machine information on their Apple or Android smart phones or via tablet device. Komatsu customers can also order parts online through eParts and communicate with us via text and email. The next generation of contract owners is here, and we are running right along with them.

Komatsu strives to know its customers and their specific needs, so we've made a commitment to visit customers' work sites and witness first-hand their work flow. This gives us a true understanding of their needs and helps build long-lasting relationships. The Japanese refer to this visualization process as *gemba*, and during the past few years, Komatsu has aggressively employed the *gemba* philosophy. I firmly believe that this has contributed to our success today.

This customer-centric approach is very important to Komatsu. The Tier 4 technology is extremely complex and there is still a steep learning curve for some of our customers. Komatsu and its Distributors are working together to help customers tackle that learning curve more quickly, which is another advantage of Komatsu CARE. During the program's regularly scheduled maintenance visits to customers' jobsites, we have additional opportunities to share KOMTRAX data, visualize their applications and personally ensure that customers are entirely satisfied. Komatsu is committed to being more than just an equipment provider – we are a one-stop-shop solution provider.

QUESTION: What market opportunities exist?

The rental market has always been a good opportunity for growth. That's even more apparent now, as the Construction Equipment (CE) market recovers from one of the worst economic downturns since the Great Depression.



Komatsu introduced its new D61i-23 intelligent Machine Control dozers with integrated grade-control technology that provides automated blade control from rough-cut to finish grading. According to Komatsu's Ed Powers, the machines have received rave reviews.



Komatsu met emissions regulations with its Tier 4 Interim machines, as well as improved productivity and efficiency that resulted in lower owning and operating costs. Tier 4 Final standards begin in earnest next year.

Typically the rental market has represented approximately 20 percent of our entire CE demand, but it's currently at nearly 45 percent, and we expect it to remain a dominant segment of our business. Through our Rental and ReMarketing Division, Komatsu and our Distributors are ready to enhance and reinforce our rental presence in the growing market.

QUESTION: You mentioned the CE Market returning to pre-recession levels. How are markets looking today?

ANSWER: During the past several years, the CE market recovery has been fueled by the commercial, infrastructure and rental segments, with much of this growth resulting from increased energy demand. We are very optimistic that as the housing market continues to recover at a long-term sustainable rate, the CE demand will also remain solid, which will invigorate the overall economy. ■

Gemba: a Japanese word meaning "where things are actually taking place." Komatsu regularly visits customers' jobsites (their gemba) to see first-hand how customers use their equipment. The gemba philosophy is one of the key principles Komatsu applies to demonstrate its commitment to quality and reliability.



ATTACHMENTS

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CLOSING IN ON TIER 4 FINAL

Last round of emissions regulations to go into effect in 2014

After almost 20 years of engine regulations, the beginning of the end is in sight with Tier 4 Final standards that begin implementation in earnest in 2014. The Final standards are designed to reduce engine emissions of oxides of nitrogen (NOx) and particulate matter from new machinery to near zero.

Engine horsepower determines when equipment manufacturers must meet Tier 4 Final regulations. Smaller, compact equipment must meet the requirements beginning this year, with a much larger wave of new machinery coming next year. Construction, mining and other types of machinery from 175 horsepower to 750 horsepower are to be introduced in 2014, and those with horsepower from 76 horsepower to 174 horsepower will need to meet the standards in 2015. Many new machines meeting Tier 4 Final standards will be on display at CONEXPO next March in Las Vegas.

The goal of reducing engine emissions of NOx and particulate matter began with the

initial Tier 1 standards in 1996. Tier 2 started in 2001, with Tier 3 following five years later. NOx is a key ingredient in smog, while particulate matter is essentially soot. The government considers both to be significant health hazards.

In 2008, Tier 4 standards went into effect as part of a two-stage phase-in, beginning with Tier 4 Interim, which reduced NOx by 45 percent and cut the soot an engine could emit by 90 percent, compared to Tier 3 regulations. Tier 4 also required the use of low-sulfur diesel fuel containing less than 15 ppm sulfur, maintenance-emissions filters and Tier 4-specific engine oil.

Under Tier 4 Final, engine manufacturers will have to cut NOx by an additional 80 percent. The EPA estimates that when Tier 4 Final engines fully replace older engines, they will reduce emissions by about 738,000 tons of NOx and 129,000 tons of particulate matter annually. The EPA says that reduction would prevent an estimated 12,000 premature deaths each year by 2030. ■

Tier 4 Final regulations for machinery from 175 horsepower to 750 horsepower go into effect next year, marking the beginning of the end of the tier standards that were first implemented in the mid-1990s.

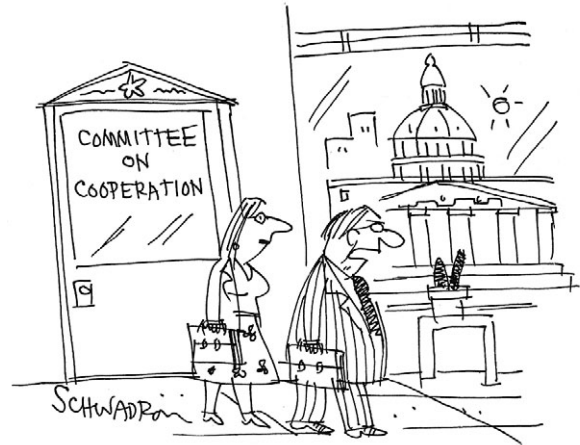


SIDE TRACKS

On the light side



"Those were the good old days leading Santa's sleigh. Then along came GPS..."



"I'll work with people from the other party, but don't expect me to "Friend" them on Facebook!"



"Balance the federal budget - surely there must be an app for that."

Did you know...

- It took only 95 minutes to construct a Model T Ford in 1914.
- The first in-flight movie was shown on an internal U.S. flight in 1929.
- Motorized ambulances were first used in France.
- The average suit of armor weighed between 50-55 pounds.
- The first hurricane named after a man was Hurricane Bob in 1979.
- There are 119 grooves on the edge of a quarter.
- The phrase "The quick brown fox jumps over a lazy dog" contains every letter in the alphabet at least once.
- Alaska has over 5,000 earthquakes each year.
- Tug of War was an Olympic event between 1900 and 1920.
- The largest snowman ever built was made in Maine in 1999. He stood 113 feet tall.

Brain Teasers

Unscramble the letters to reveal some common construction-related words. Answers can be found in the online edition of the magazine at www.PowerMotiveDirtTalk.com

1. N C A R E _ _ R _ _ _ _
2. D U B G I L I N _ _ _ _ _ D _ _ _ _
3. L E V D E O R E P _ _ _ _ _ P _ _ _ _
4. N E R E G _ _ _ E _ _ _
5. O B X O L T O _ _ _ _ L _ _ _ _

NEWS & NOTES

Power Motive and its employees gives generously to the community

Power Motive Corporation and its employees made this past holiday season a brighter one for families and individuals in need. PMC made a contribution to Colorado UpLift, an organization that works with “at-risk” youth to develop life skills that will lead to long-term success. Power Motive employees in Denver also donated more than 50 Christmas presents to the local “Toys For Tots” organization.

“We’re thankful for what we have and recognize that many among us are less fortunate,” said Power Motive President Bob Davis. “As a company, it’s important to support our communities and give back as we are able. Both Toys For Tots and Colorado UpLift do great work, and we’re pleased to contribute to their efforts.” ■



Power Motive employees collected Christmas gifts for the local “Toys For Tots” organization, and made a monetary donation to Colorado UpLift.

EPA creates Stormwater Calculator to estimate rainwater, runoff

The Environmental Protection Agency recently introduced a National Stormwater Calculator that lets users estimate the annual amount of rainwater and frequency of runoff from a specific site anywhere in the United States. It’s designed so site developers, landscape architects, urban planners and homeowners can reduce runoff.

Estimates are based on local soil conditions, land cover and historic rainfall records. Users supply information about a site’s land cover and select the types of low-impact controls they would like to use. The calculator then provides seven, green infrastructure practices they can use to reduce runoff. The calculator is available for download from the EPA’s Web site at www.epa.gov. ■

Report estimates needs for drinking-water infrastructure funding

A new report says the nation needs to invest more than \$380 billion between now and 2030 for drinking-water systems to remain reliable. Released by the EPA, the report says current infrastructure averages about 700 water-main breaks a day. It also highlights the needs of more than

73,000 systems that could use expansion, replacement and/or rehabilitation.

The report follows others from the Congressional Budget Office and the Water Infrastructure Network, which estimate 20-year investment requirements of between \$331.2 billion and \$571 billion. ■

COMMUNITY ASSISTANCE

FLOOD CLEANUP HELP

Power Motive, Komatsu donate WA270-7 wheel loader to Weld County

In mid-September, heavy rains pounded Colorado's Front Range. Among the hardest-hit areas during the deluge was Weld County, where several rivers, creeks and tributaries overflowed



(L-R) Power Motive Vice President Mac Blount and Territory Sale Manager Jeremy Griebel meet with Weld County Public Works Director and County Engineer David Bauer, Public Works Division Supervisor Jay McDonald and Operators Jeff Garcia and Matt Kinnison (in cab) on a jobsite near Greeley. Power Motive and Komatsu donated the use of a WA270-7 wheel loader to Weld County to help in flood cleanup and repair efforts.

their banks and damaged roads and other infrastructure.

"More than 100 roads were impacted by the storms," recounted David Bauer, Public Works Director and County Engineer for Weld County. "As soon as possible, we began repairing the roads, even if it was only temporary, so we could get them open again quickly."

Bauer said that temporary repairs were completed in mid November. The County then launched a full-scale effort to fully repair the roads or replace them. While some work has been contracted out, Weld County crews and machinery will handle the bulk of it. Together, Power Motive and Komatsu helped the effort by donating a WA270-7 wheel loader to the county for six months or 5,000 hours.

"As one can imagine, an effort this size puts a strain on available resources," said Jay McDonald, Public Works Division Supervisor. "We're very grateful that Power Motive and Komatsu were willing help."

Plenty of work ahead

Bauer and McDonald expect the repairs to continue well into 2014, so the WA270-7 will get plenty of use moving materials around various jobsites. "Along with repairing or replacing the damaged roads, we are also looking to mitigate future damage by improving our current infrastructure," said Bauer. "That could be larger pipes, erosion protection around bridges and roads, as well as other measures."

"Power Motive and Komatsu appreciate the effort and sacrifice that go into rebuilding after such a devastating event," said Power Motive Vice President Mac Blount. "We're honored to work with Weld County and help in its efforts with this donation." ■

PC88 to flood-ravaged Lyons

The Boulder County community of Lyons was also hard-hit by the September flood. E. coli bacteria contaminated the community's drinking water, and its wastewater system sustained an estimated \$1 million in damage. Power Motive Corporation donated the use of a Komatsu PC88 hydraulic excavator to aid in the community's cleanup and rebuilding efforts.

"It's heartbreaking to see the damage in Lyons," said Power Motive President Bob Davis. "A number of our employees donated money to help with the recovery efforts. As a company, we also wanted to help and believe the PC88 will be a useful machine for them."

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used inventory.



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POWERMOTIVE

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2007 Komatsu D65EX-15
with cab, AC, ripper, long
UC, very good UC and
overall condition



2008 Komatsu D155AX-6
with cab, AC, Sigma blade
(SU) ripper, pin puller, stereo
and KOMTRAX



1999 Komatsu PC35R-8
with cab, 16" bucket,
rubber tracks and dozer
blade



2008 Komatsu PC138USLC-8
with AC, 8'2" arm, quick
coupler, hyd. front blade, 30"
bucket



2006 Komatsu PC300LC-7
with AC, 10'6" arm, 33.5"
track pads, 55" 2.5-cu.-yd.
bucket and quick coupler



2011 Komatsu PC450LC-8
with AC, 11'1" arm, 68"
bucket, auto lube and rear
camera



2000 Komatsu PC750LC-6
with AC, 11'8" arm and
boom and arm holding valve



2007 Komatsu WA200-5
with cab, AC, quick coupler, ride
control, LSD axles, additional
counterweight, new Michelin
radials and GP bucket with BOCE



2006 Komatsu WA380-6
with cab, AC, GP bucket
with teeth, Loadrite scale and
KOMTRAX



2008 Komatsu WA430-6
with cab, AC, LSD axles,
4.6-cu.-yd. GP bucket,
AM/FM/cassette and
KOMTRAX



2010 Komatsu WA500-6
with cab, air conditioning,
ride control, GP bucket with
teeth and radials



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